

**GENERAL FUND BUDGET AND TUITION RATES
FOR FY2011**

A Recommendation

- 1. Division and Department:** Finance and Administration, Budget and Financial Planning Office

- 2. Introduction:** Board of Trustees (Board) approval is requested for the FY2011 General Fund budget and tuition rates. Highlights and assumptions for this proposal are described below.

Attachment A is a FY2011 General Fund Budget Briefing.

Attachment B is the detailed FY2011 Proposed General Fund Budget which provides summarized budget information for each major academic and operating unit of Oakland University (University) and a comparison to the FY2010 General Fund budget.

Attachment C is the proposed Schedule of Tuition Rates Effective Fall Semester 2010.

State Appropriations:

State funding for higher education remains unstable and in danger of being further eroded. The Governor, Senate and House of Representatives have each proposed an FY2011 State of Michigan higher education budget, however, the timing of final passage of the budget is uncertain. The Governor and House have proposed a flat appropriation. The Senate has proposed a 3.1% decrease. The Senate proposal reflects the minimum funding allowed according to Federal Stimulus guidelines. The University's FY2011 Proposed General Fund Budget is based on a 3.1% appropriation reduction.

The budgeted FY2011 appropriation is \$2.4 million less than what was received ten years ago, with no allowance for enrollment growth or inflation. This represents a 24.6% State funding decrease since FY2002, on an inflation adjusted basis. Historically, the University has been under-funded by the State on a per Fiscal Year Equated Student (FYES) basis as compared to the other fourteen four-year public universities in Michigan. In FY2010, the University's appropriation on a per FYES basis was \$3,512 as compared to the state average of \$5,226, second lowest in the state.

Cost Containment and Budget Reductions:

The University has accumulated data on cost containment initiatives totaling over \$39 million of permanent and one-time savings, including eliminating positions, reducing program offerings, further deferring needed maintenance, renegotiating contracts, refinancing debt, outsourcing, implementation of "healthy living" employee benefits, lean academic and administrative practice redesign. The University's combined revenue per student -- appropriation per FYES plus tuition per FYES -- was third lowest in the state in FY2010. Compared to the state average in FY2009, Oakland University's General

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Fund expenditures were \$4,273 less per student, substantiating that Oakland University is an efficient and lean organization.

Protecting the Core Education of Students:

The University's economic and societal impact on the state and region have been steadily increasing over the past decade – due to strategic planning, aggressive fiscal management, outstanding faculty and staff, and creative partnerships with business, industry, and the community. To maintain Oakland University's distinctive and valued educational programming and service, additional revenue is needed to adequately fund operations and strategic initiatives for the benefit of our students. State funding as a percentage of the University's General Fund budget dropped to an all-time low of 26% in FY2010. Even with the continuation of cost containment and budget reduction initiatives, a tuition increase is necessary to protect the core education of Oakland University students.

FY2012 Outlook:

In FY2012, the State of Michigan will no longer be subject to the Federal Stimulus guidelines which have restricted the State's ability to reduce higher education funding. With projections from the Senate Fiscal Agency of billion dollar State budget deficits for the foreseeable future, there is potential for significant appropriation reductions. Therefore, prudent planning, for both FY2011 and future years, is imperative. A one percent tuition revenue contingency is included in the FY2011 proposed budget to address a potential mid-year appropriation reduction and/or to help limit a FY2012 tuition increase. Similarly, if base appropriations exceed the budgeted \$50,583,700, the excess will be used to address a potential mid-year appropriation reduction and/or to help limit a FY2012 tuition increase. In addition, FY2012 budget strategies may include; an early retirement program, continuation of lean process redesign, implementation of Graduate Program Review recommendations, collective bargaining, improvement in instructional efficiencies, and energy management opportunities.

Tuition:

In an effort toward keeping resident undergraduate tuition rates below the state average (on an "all-in" basis), while pursuing an aggressive financial aid strategy, program improvements and continued pricing transparency with no fees, the proposed FY2011 resident undergraduate tuition rate for a full time student is \$9,716.25, an \$18 per credit hour increase. Over 60% of Oakland University undergraduate students receive non-loan financial aid (scholarships, grants, and other awards), with an average aid package of \$4,830 for FY2010, a 53% discount. The proposed FY2011 resident graduate tuition rate for a full time student is \$12,972, a \$30 per credit hour increase.

Highlights of changes in the Proposed General Fund Budget:

Revenue:

1. State appropriation of \$50,583,700, a 3.1% reduction per the Senate's budget proposal.
2. FYES enrollment of 15,969, a 1.25% increase over FY2010 actual, and 5.25% increase over FY2010 budget.

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3. Average undergraduate in-state tuition of \$9,716.25 for full-time students, an increase of approximately \$18 per credit hour, a 5.76% increase.
4. Average graduate in-state tuition of \$12,972 for full-time students, an increase of approximately \$30 per credit hour, a 5.77% increase.
5. Continued pricing transparency with no fees.

Expenditures:

1. The expense budget increases 3.02% in total, excluding financial aid.
2. A 1% salary increase for represented faculty and a salary freeze for other staff.
3. Projected annual savings from healthy living benefits of \$1.7 million and lean practice redesign of \$380,000.
4. Increased student financial aid funding of \$4.8 million, a 24.8% increase, including continuation of the student full aid guarantee and economic hardship fund.
5. Program improvements; library collections, Writing Center support, General Education program support, Student Life program support.
6. Operating funding required for approved course offerings with related faculty appointments (reflecting program growth and market demand), debt service obligations, utilities and other contractual obligations.

Depending on the results of the final FY2011 State higher education budget, continued monitoring of State revenue forecasts, and potential Executive Orders, the University may consider a mid-year and Summer budget adjustment and tuition increase.

3. Previous Board Action: On June 29, 2009 the Board approved the FY2010 General Fund budget and tuition rates.

4. Budget Implications: Approval of the FY2011 Proposed General Fund Budget and the Schedule of Tuition Rates Effective Fall Semester 2010 provides the needed authorization for assessing students and expending University resources for instructional, programmatic and operating needs.

5. Educational Implications: Provides General Fund budget for academic programming.

6. Personnel Implications: Provides General Fund budget for personnel.

7. University Reviews/Approvals: The FY2011 Proposed General Fund Budget and the Schedule of Tuition Rates Effective Fall Semester 2010 were developed by the Budget and Financial Planning Office and reviewed by the Vice President for Finance and Administration, and President. Budget development strategies and assumptions were reviewed with the Executive Council, Senate Budget Review Committee, and Student Leadership.

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8. Recommendation:

WHEREAS, the FY2011 Proposed General Fund Budget and Schedule of Tuition Rates Effective Fall Semester 2010 require Board of Trustees approval; now, therefore, be it

RESOLVED, that the Board of Trustees approves the FY2011 General Fund Budget at an expenditure level of \$191,862,813 (see Attachment B for detail) and approved encumbrances and carry-forwards from the June 30, 2010 fund balance; and, be it further

RESOLVED, that the Board of Trustees approves the Schedule of Tuition Rates Effective Fall Semester 2010 (see Attachment C for detail); and, be it further

RESOLVED, that one percent of net tuition revenues be reserved to address a potential mid-year appropriation reduction and/or to help limit a FY2012 tuition increase; and, be it further

RESOLVED, that any base appropriation received in FY2011 in excess of the budgeted \$50,583,700 be reserved to address a potential mid-year appropriation reduction and/or to help limit a FY2012 tuition increase; and, be it further

RESOLVED, that, dependent on the results of the final FY2011 State higher education budget, State revenue forecasts, and potential Executive Orders, the University may consider a mid-year and Summer budget adjustment and tuition increase; and, be it further

RESOLVED, that the Board of Trustees approves the spending of General Fund revenues generated from enrollment in excess of that budgeted to adequately cover the instructional, programmatic and operating expenditures necessary to support higher than budgeted enrollment levels.

9. Attachments:

- A. FY2011 General Fund Budget Briefing
- B. FY2011 Proposed General Fund Budget
- C. Schedule of Tuition Rates Effective Fall Semester 2010

Submitted to the President
on 7/15, 2010 by



John W. Beaghan
Vice President for Finance and Administration
and Treasurer to the Board of Trustees

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Recommended on 7/15, 2010
to the Board of Trustees for approval by

A handwritten signature in black ink, appearing to read "Gary D. Russi", written over a horizontal line.

Gary D. Russi
President



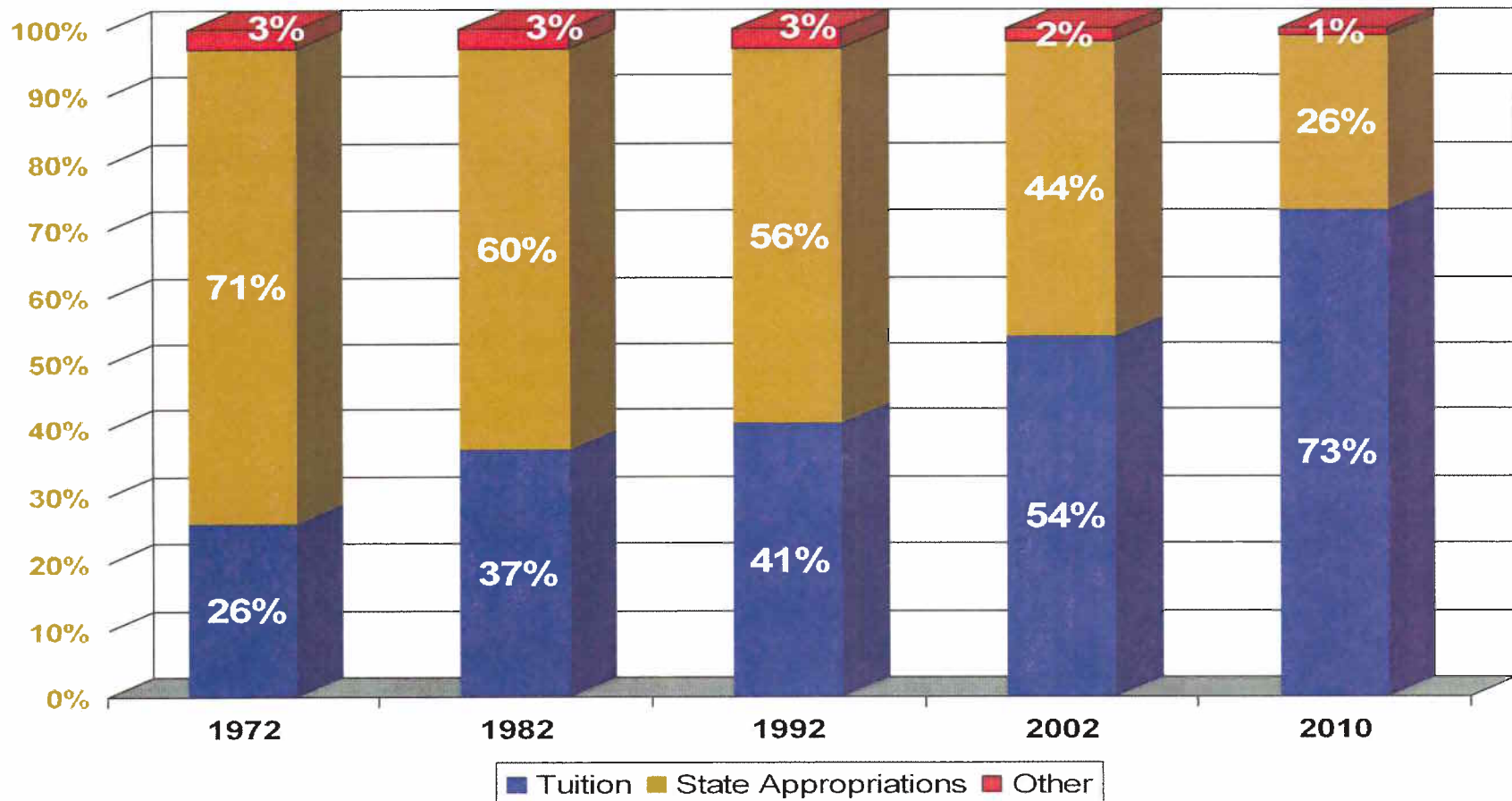
**FY2011 General Fund
Budget Briefing
July 20, 2010**



General Fund
Funding Model



Oakland University Funding Model



Comparison of general fund revenue sources FY1972 to FY2010

State Appropriations

State Funding Per School

	FY2010
<u>Universities</u>	<u>Appropriation</u>
UM-Ann Arbor	\$ 325,347,400
Michigan State	291,841,700
Wayne State	220,329,200
Western	112,766,800
Central	82,436,000
Eastern	78,212,100
Grand Valley	63,758,300
Oakland	52,220,800
Ferris	50,017,100
Michigan Tech	49,302,100
Northern	46,438,200
Saginaw Valley	28,517,700
UM-Dearborn	25,437,100
UM-Flint	21,498,900
Lake Superior	13,059,200

Oakland University
State Appropriations, FY2001 – FY2011

<u>Fiscal Year</u>	<u>Appropriation</u>
2001	\$ 52,950,476
2002	52,384,700
2003	50,551,147
2004	46,633,500
2005	47,261,300
2006	51,530,500
2007	46,613,614
2008	51,932,900
2009	52,452,200
2010	52,220,800
2011	50,583,700 (proposed)

Source: Audited Financial Statements, FY2010 and FY2011 State Budgets

FY2010 Appropriation per FYES

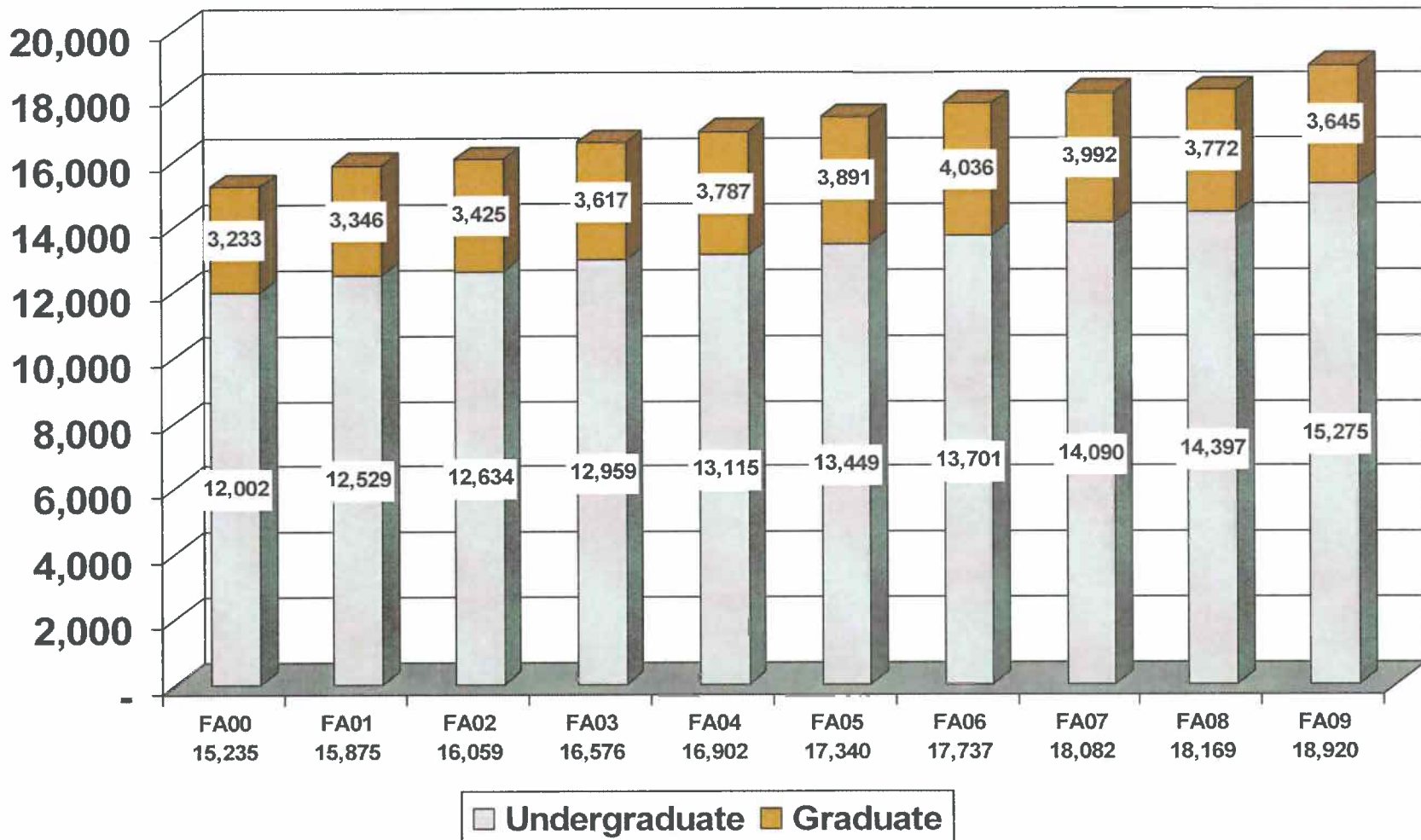
Wayne State University	\$ 8,927
University of Michigan Ann Arbor	7,918
Michigan Technological University	7,882
Michigan State University	6,742
Lake Superior State University	5,571
Northern Michigan University	5,510
Western Michigan University	5,127
Ferris State University	4,390
Eastern Michigan University	4,346
University of Michigan Dearborn	4,046
University of Michigan Flint	3,907
Central Michigan University	3,899
Saginaw Valley State University	3,563
Oakland University	3,512
Grand Valley State University	3,043
<i>Average</i>	\$ 5,226



Enrollment/Tuition Management



10-Year Enrollment Growth, Fall 2000 – Fall 2009



Source: Institutional Research

FY2010 Undergraduate Tuition All-In Price per FYES

	<u>Tuition & Mandatory Fees *</u>	<u>Other Fees **</u>	<u>All-In Price</u>
UMAA	\$ 12,400	\$ 346	\$ 12,746
MTU	12,255	325	12,580
MSU	11,383	659	12,042
WMU	8,860	1,379	10,239
FSU	9,480	441	9,921
WSU	9,319	416	9,735
UMD	9,216	38	9,253
GVSU	8,862	339	9,201
OU	9,188	0	9,188
EMU	8,408	747	9,155
LSSU	8,284	624	8,908
CMU	8,640	253	8,893
UMF	8,334	472	8,806
NMU	7,477	326	7,804
SVSU	6,900	70	6,970
<i>Average</i>	\$ 9,267	\$ 429	\$ 9,696

* Source: HEIDI. One year mandatory fees averaged over 4 years

** Source: Presidents Council Tuition and Fee Report and University Websites

FY2010 Total Undergraduate Revenue per FYES

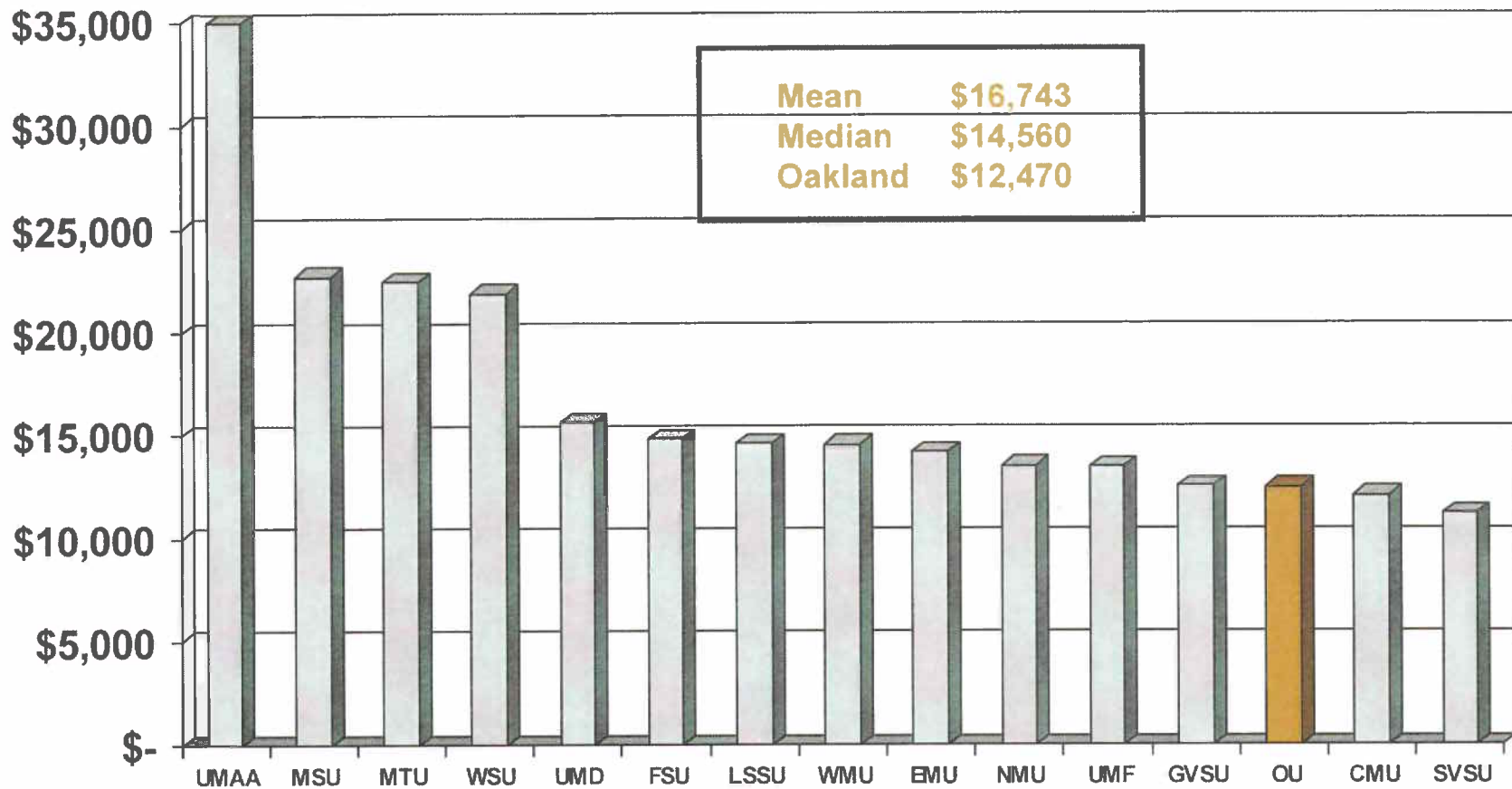
	<u>All-In Price</u>	<u>Appropriation Per FYES *</u>	<u>Total Revenue Per FYES</u>
UMAA	\$ 12,746	\$ 7,918	\$ 20,664
MTU	12,580	7,882	20,462
MSU	12,042	6,742	18,784
WSU	9,735	8,927	18,662
WMU	10,239	5,127	15,366
LSSU	8,908	5,571	14,479
FSU	9,921	4,390	14,311
EMU	9,155	4,346	13,501
NMU	7,804	5,510	13,314
UMD	9,253	4,046	13,299
CMU	8,893	3,899	12,792
UMF	8,806	3,907	12,713
OU	9,188	3,512	12,700
GVSU	9,201	3,043	12,244
SVSU	6,970	3,563	10,533
<i>Average</i>	\$ 9,696	\$ 5,226	\$ 14,922

Financial Aid Strategy – Average Net Tuition

	<u>FY2010</u>
Average U/G Tuition Rate	\$ 9,188
Less:	
Average Need-based award	2,982
Average Merit-based award	1,848
Average net cost to financial aid student	<u>\$ 4,358</u>
Percent of full-time undergraduate students receiving gift financial aid	60%
Average financial aid based on all students that receive a financial aid award	

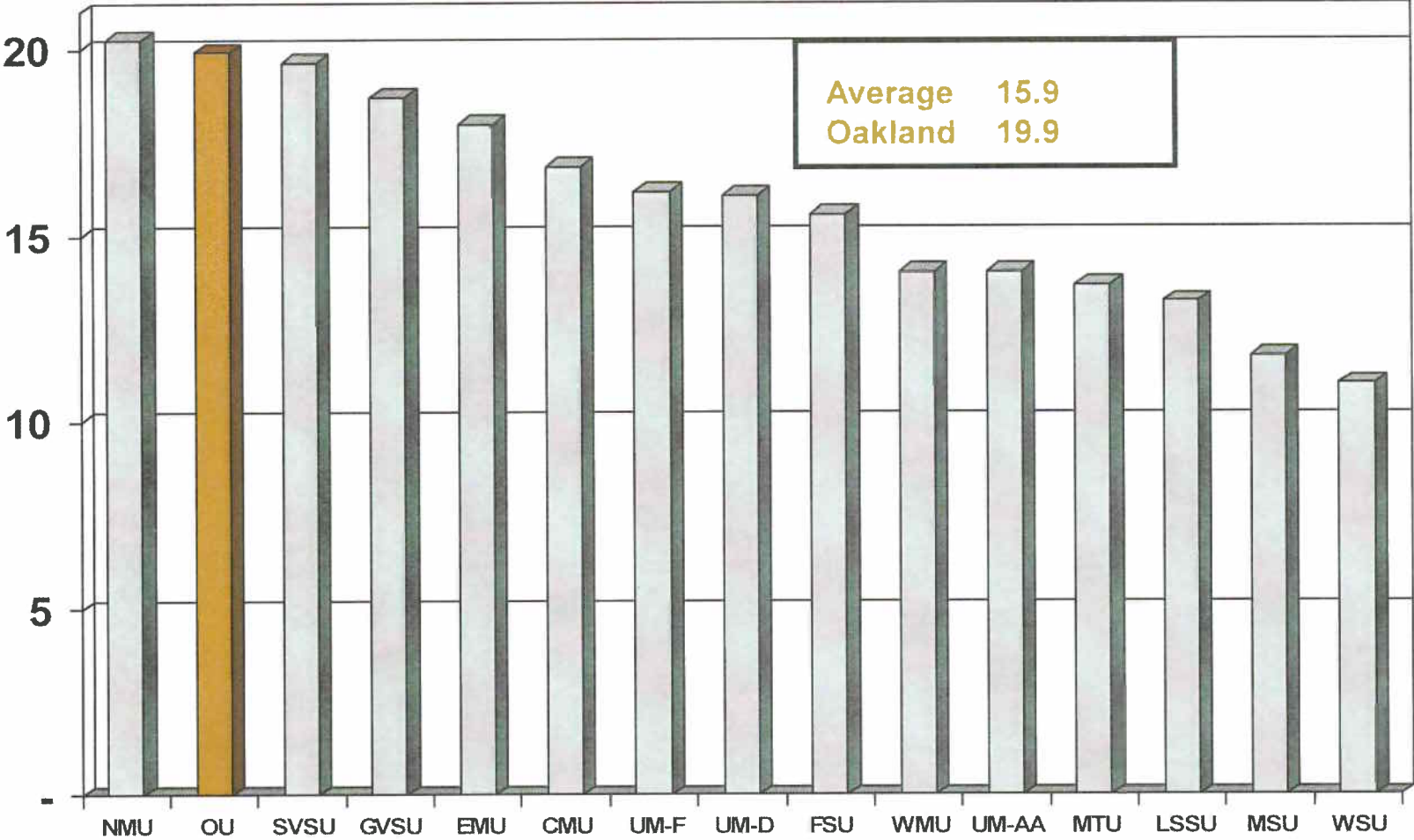
Cost Controls and Efficiency

FY2009 General Fund Expenditures per FYES



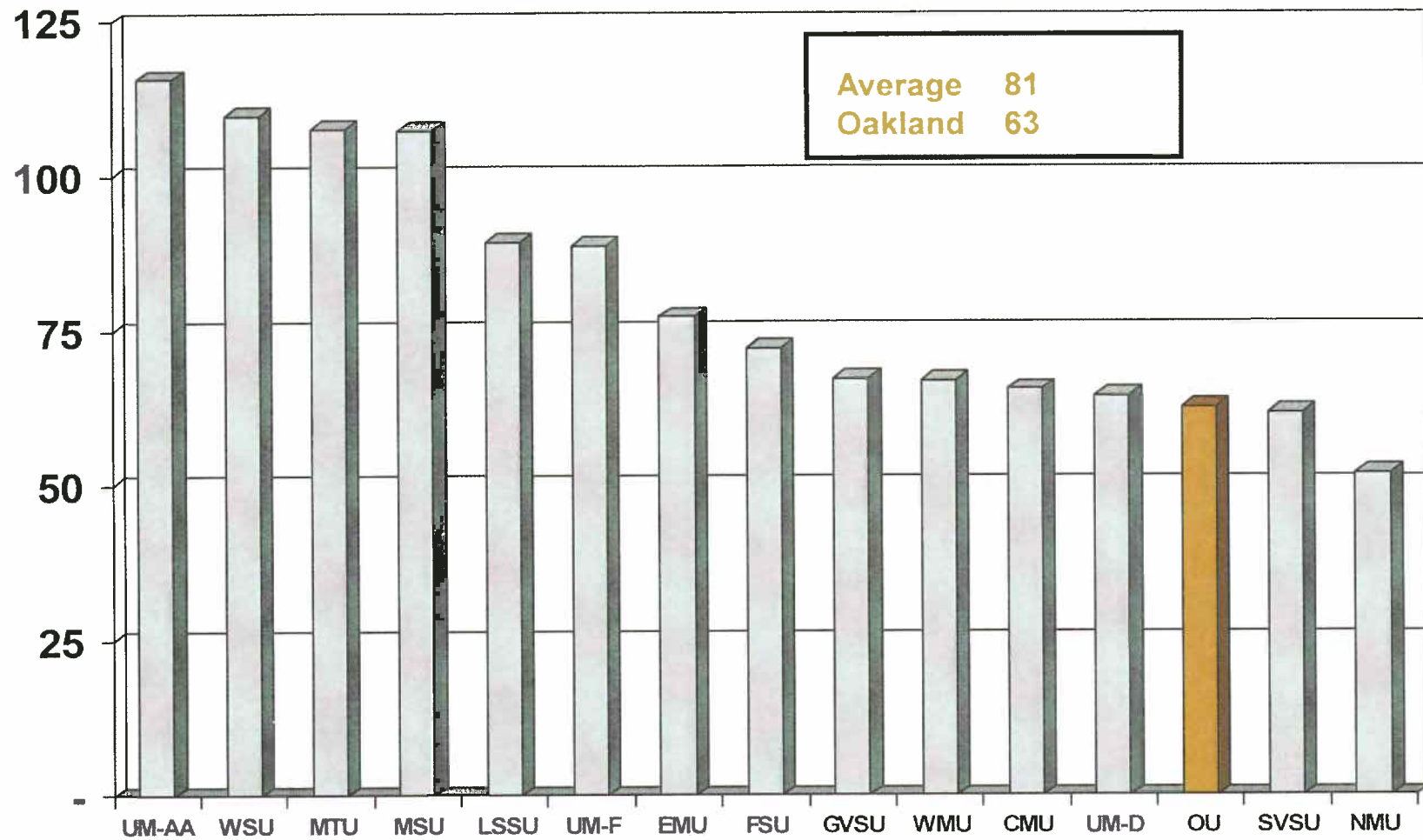
Source: HEIDI

Michigan Universities FYES per Faculty FTE



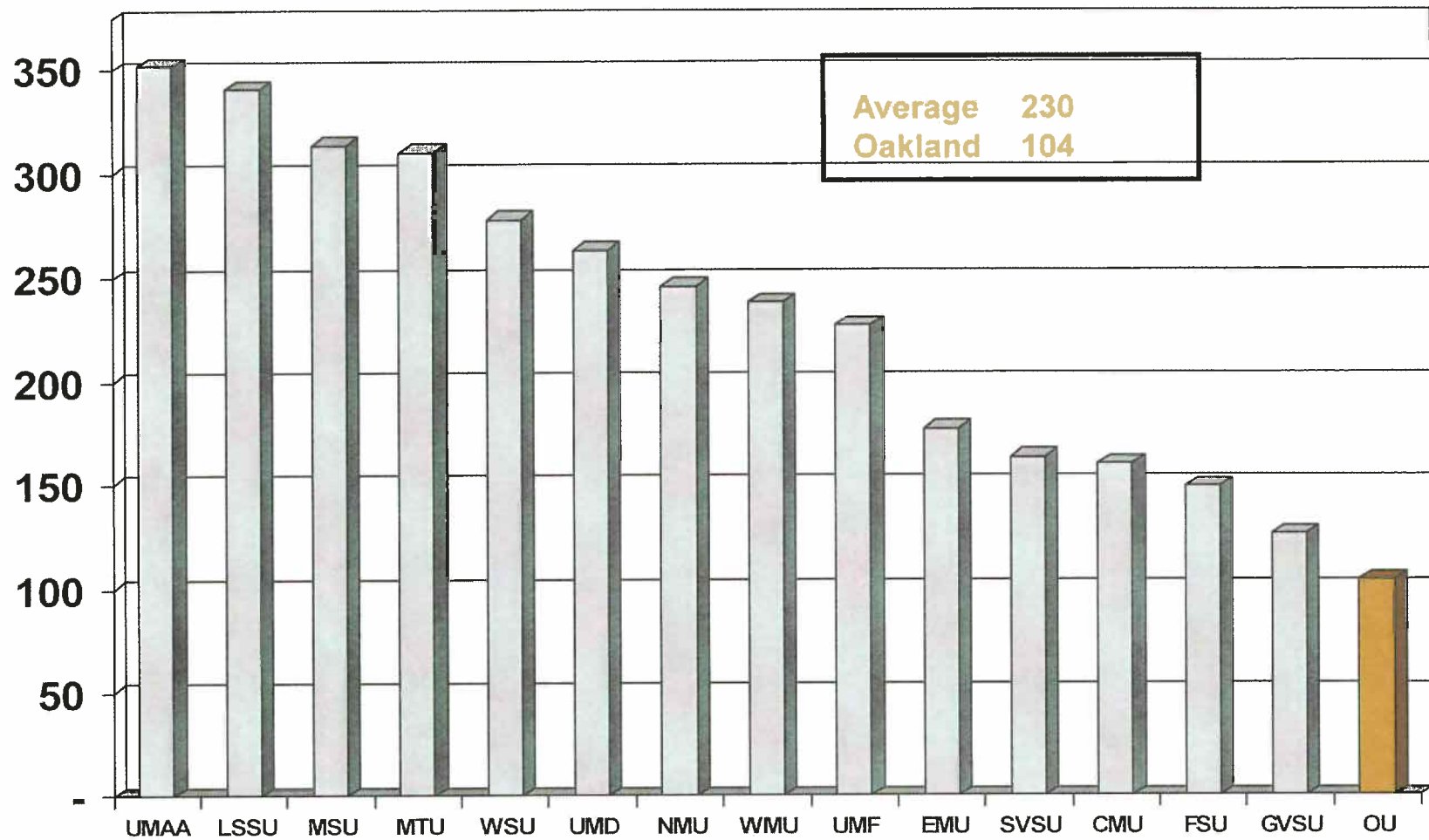
Source: HEIDI

Michigan Universities Staff per 1,000 FYES



Source: HEIDI

FY2009 General Fund Building Sq. Ft. per FYES



Source: HEIDI

Lean – Budget Reductions FY03-10

	<u>Permanent</u>	<u>One Time</u>	<u>Total</u>
Faculty Salaries	\$ 1,176,682	\$ 595,320	\$ 1,772,002
Non Faculty Salaries	1,578,074	284,338	1,862,412
Fringe Benefits	1,171,302	238,671	1,409,973
Operational Costs	2,486,389	4,507,671	6,994,060
Executive Order 2007-3*	1,031,000	2,382,200	3,413,200
Public Act 17 of 2007*		2,382,200	2,382,200
Public Act 132 of 2009*	1,761,500		1,761,500
 Total Budget Reductions	 <u>\$ 9,204,947</u>	 <u>\$ 10,390,400</u>	 <u>\$ 19,595,347</u>
 Total Cost Containment	 15,878,356	 3,759,194	 19,637,550
 Total Budget Reductions and Cost Containment	 <u><u>\$ 25,083,303</u></u>	 <u><u>\$ 14,149,594</u></u>	 <u><u>\$ 39,232,897</u></u>

* Limited technology and other strategic initiatives, delayed hiring, departmental spending restraint, postponed classroom renovations and deferred maintenance projects, reduced year-end encumbrances, carry-forwards, contingencies and reserves.

Affordability/Retention Strategies

- Board Endorsed Enrollment Growth
- Community College Initiatives
- Alumni-Admissions Ambassador Program
- Competitive Pricing
- No Fees
- Continuation of New Student Full Aid Guarantee
- Economic Hardship Fund
- Merit Scholarships
- Summer Campus Corps

FY2011 Budget Assumptions

- 3.1% State Funding Decrease
- 1.25% Enrollment Increase over FY2010 actual
- Aggressive Financial Aid Strategy
 - New Student Full Aid Guarantee
 - Economic Hardship Fund
 - 24.8% Increase in Institutional Aid
- 1% Faculty Salary Increase, Salary Freeze for Others
- Healthy Living Benefit Savings
- Lean Practice Redesign Savings

FY2011 Budget Assumptions

- Program Improvements
 - Library Collections
 - Writing Center Support
 - General Education Program Support
 - Student Life Program Support
- Operating Needs Funded (e.g. software licenses, utilities)
- Continued Pricing Transparency (no fees)
- Undergraduate Tuition Rate Below State Average (“all-in”)

FY2011 Budget Summary

- Expense Budget \$191,862,813 (3.02%)
- Financial Aid \$23,924,702 (24.8%)
- Graduate Tuition \$12,972 (5.77%)
- Undergraduate Tuition \$9,716 (5.76%)

**Oakland University
Fiscal Year 2011
Proposed General Fund Budget**

Attachment B

Category	FY 2010 Budget	FY 2011 Projected Budget	Amount Change	% Change
State Appropriation - Base	\$ 50,690,700	\$ 50,583,700	\$ (107,000)	-0.21%
State Appropriation - Federal Stimulus	1,049,044	0	(1,049,044)	-100.00%
Student Tuition	146,605,185	163,224,097	16,618,912	11.34%
Financial Aid Offset	(19,169,015)	(23,924,702)	(4,755,687)	24.81% (1)
Net Tuition & Fees Revenue	\$ 127,436,170	\$ 139,299,395	\$ 11,863,225	9.31%
Indirect Cost Recovery	1,650,000	1,800,000	150,000	9.09%
Miscellaneous Income	179,718	179,718	0	0.00%
Encumbrances	5,240,676	0	(5,240,676)	-100.00% (2)
Total Funding Sources:	\$ 186,246,308	\$ 191,862,813	\$ 5,616,505	3.02%
Less: Budgeted Expenditures	\$ 186,246,308	\$ 191,862,813	\$ 5,616,505	3.02%
Revenues Over (Under) Expenditures	\$ 0	\$ 0	\$ 0	
FYES Enrollment	15,173	15,969	796	5.25%

Notes:

1) The university has adopted financial statement presentation changes as recommended by GASB 34 and 35 and NACUBO principles for financial statement presentation. As a result, institutional financial aid is shown as an offset to revenues.

2) The projected budget does not include any encumbrances and carryforwards. Encumbrances and carryforwards as of June 30 will be added to the budgeted expenditure base for the following fiscal year as a one time allocation.

**Oakland University
General Fund Budgeted Expenditures
Fiscal Year 2010 vs. 2011**

	FY 2010 Adjusted Total Budget	FY 2010 Enc. / Carryforward	FY 2010 Adjusted Base Budget	FY 2011 Budget Changes	FY 2011 Budget
College of Arts & Sciences	\$ 32,066,060	\$ (147,762)	\$ 31,918,298	\$ 94,301	\$ 32,012,599
School of Business Administration	11,419,524	(88,155)	11,331,369	39,162	11,370,531
School of Education and Human Services	8,637,358	(156,076)	8,481,282	8,486	8,489,768
School of Engineering and Computer Science	8,082,597	(1,999)	8,080,598	6,415	8,087,013
School of Health Sciences	3,259,558	0	3,259,558	4,139	3,263,697
School of Nursing	3,590,581	(49,494)	3,541,087	2,694	3,543,781
Kresge Library	4,523,679	0	4,523,679	272,249	4,795,928
Instructional and Information Technology	6,491,257	(191,235)	6,300,022	47,015	6,347,037
Academic Affairs - Other	35,915,396	(1,034,879)	34,880,517	4,952,976	39,833,493
Finance & Administration	21,251,975	(659,783)	20,592,192	58,371	20,650,563
Student Affairs	15,422,287	(313,201)	15,109,086	615,468	15,724,554
University Relations	3,253,123	(68,891)	3,184,232	5,797	3,190,029
President	11,157,362	(849,238)	10,308,124	591,260	10,899,384
General	21,175,551	(1,679,963)	19,495,588	4,158,848	23,654,436
Total	\$ 186,246,308	(\$ 5,240,676)	\$ 181,005,632	\$ 10,857,181	\$ 191,862,813

College of Arts & Sciences

Budget Line Items	FY 2010 Budget	FY 2010 Enc. / Carryforward	FY 2011 Budget Changes	FY 2011 Budget
Salaries:				
Full-Time Faculty	16,061,493	0	0	16,061,493
Part-Time Faculty	3,330,155	0	0	3,330,155
All Other Staff	3,067,340	0	0	3,067,340
Operating Budget	1,362,818	(147,762)	94,301	1,309,357
Fringe Benefits	8,244,254	0	0	8,244,254
Total	32,066,060	(147,762)	94,301	32,012,599

Explanation of Major Changes:

24,301	Operating support
70,000	Writing Center Support
94,301	Total Budget Changes

Estimated Budgeted Tuition Revenue:

	Competency	Lower UnderGrad	Upper UnderGrad	Graduate I	Graduate II	Total	% of Total
College of Arts & Sciences Total	0	43,040,775	47,603,548	3,002,563	702,526	94,349,412	57.6%

School of Business Administration

Budget Line Items	FY 2010 Budget	FY 2010 Enc. / Carryforward	FY 2011 Budget Changes	FY 2011 Budget
Salaries:				
Full-Time Faculty	6,332,767	0	0	6,332,767
Part-Time Faculty	272,833	0	30,000	302,833
All Other Staff	1,114,535	0	1,000	1,115,535
Operating Budget	572,011	(88,155)	8,162	492,018
Fringe Benefits	3,127,378	0	0	3,127,378
Total	11,419,524	(88,155)	39,162	11,370,531

Explanation of Major Changes:

8,162	Operating support
31,000	SBA-Exec MBA Health Care Mgmt Prog
39,162	Total Budget Changes

Estimated Budgeted Tuition Revenue:

	Competency	Lower UnderGrad	Upper UnderGrad	Graduate I	Graduate II	Total	% of Total
School of Business Administration Total	0	3,005,801	10,996,373	4,307,529	0	18,309,703	11.2%

School of Education and Human Services

Budget Line Items	FY 2010 Budget	FY 2010 Enc. / Carryforward	FY 2011 Budget Changes	FY 2011 Budget
Salaries:				
Full-Time Faculty	3,993,838	0	0	3,993,838
Part-Time Faculty	537,833	0	0	537,833
All Other Staff	1,255,085	0	0	1,255,085
Operating Budget	580,325	(156,076)	8,486	432,735
Fringe Benefits	2,270,277	0	0	2,270,277
Total	8,637,358	(156,076)	8,486	8,489,768

Explanation of Major Changes:

8,486	Operating support
8,486	Total Budget Changes

Estimated Budgeted Tuition Revenue:

	Competency	Lower UnderGrad	Upper UnderGrad	Graduate I	Graduate II	Total	% of Total
School of Education and Human Services Total	0	520,586	8,082,545	12,450,744	2,576,664	23,630,539	14.4%

School of Engineering and Computer Science

Budget Line Items	FY 2010 Budget	FY 2010 Enc. / Carryforward	FY 2011 Budget Changes	FY 2011 Budget
Salaries:				
Full-Time Faculty	4,203,141	0	0	4,203,141
Part-Time Faculty	174,566	0	0	174,566
All Other Staff	1,169,751	0	0	1,169,751
Operating Budget	322,749	(1,999)	6,415	327,165
Fringe Benefits	2,212,390	0	0	2,212,390
Total	8,082,597	(1,999)	6,415	8,087,013

Explanation of Major Changes:

6,415	Operating support
6,415	Total Budget Changes

Estimated Budgeted Tuition Revenue:

	Competency	Lower UnderGrad	Upper UnderGrad	Graduate I	Graduate II	Total	% of Total
School of Engineering and Computer Science Total	0	912,625	4,134,007	2,001,249	677,812	7,725,693	4.7%

School of Health Sciences

Budget Line Items	FY 2010 Budget	FY 2010 Enc. / Carryforward	FY 2011 Budget Changes	FY 2011 Budget
Salaries:				
Full-Time Faculty	1,408,593	0	0	1,408,593
Part-Time Faculty	176,302	0	0	176,302
All Other Staff	616,578	0	0	616,578
Operating Budget	206,920	0	4,139	211,059
Fringe Benefits	851,165	0	0	851,165
Total	3,259,558	0	4,139	3,263,697

Explanation of Major Changes:

4,139	Operating support
4,139	Total Budget Changes

Estimated Budgeted Tuition Revenue:

	Competency	Lower UnderGrad	Upper UnderGrad	Graduate I	Graduate II	Total	% of Total
School of Health Sciences Total	0	1,459,621	5,044,863	1,171,219	2,093,526	9,769,229	6.0%

School of Medicine

Budget Line Items	FY 2010 Budget	FY 2010 Enc. / Carryforward	FY 2011 Budget Changes	FY 2011 Budget
Salaries:				
Full-Time Faculty	0	0	1,969,224	1,969,224
Part-Time Faculty	0	0		
All Other Staff	0	0	3,223,994	3,223,994
Operating Budget	0	0	3,487,637	3,487,637
Fringe Benefits	0	0	2,693,331	2,693,331
Transfers	0	0	(11,374,187)	(11,374,187)
Total	0	0	0	0

Explanation of Major Changes:

Estimated Budgeted Tuition Revenue:

School of Nursing

Budget Line Items	FY 2010 Budget	FY 2010 Enc. / Carryforward	FY 2011 Budget Changes	FY 2011 Budget
Salaries:				
Full-Time Faculty	1,323,325	0	0	1,323,325
Part-Time Faculty	208,251	0	0	208,251
All Other Staff	902,964	0	0	902,964
Operating Budget	184,156	(49,494)	2,694	137,356
Fringe Benefits	971,885	0	0	971,885
Total	3,590,581	(49,494)	2,694	3,543,781

Explanation of Major Changes:

2,694	Operating support
2,694	Total Budget Changes

Estimated Budgeted Tuition Revenue:

	Competency	Lower UnderGrad	Upper UnderGrad	Graduate I	Graduate II	Total	% of Total
School of Nursing Total	0	242,651	7,915,974	1,544,298	663,462	10,366,385	6.3%

Kresge Library

Budget Line Items	FY 2010 Budget	FY 2010 Enc. / Carryforward	FY 2011 Budget Changes	FY 2011 Budget
Salaries:				
Full-Time Faculty	762,375	0	0	762,375
Part-Time Faculty	55,767	0	0	55,767
All Other Staff	1,195,343	0	0	1,195,343
Operating Budget	1,670,567	0	272,249	1,942,816
Fringe Benefits	839,627	0	0	839,627
Total	4,523,679	0	272,249	4,795,928

Explanation of Major Changes:

262,544	Library Collections
9,705	Operating support
272,249	Total Budget Changes

Instructional and Information Technology

Budget Line Items	FY 2010 Budget	FY 2010 Enc. / Carryforward	FY 2011 Budget Changes	FY 2011 Budget
Salaries:				
Full-Time Faculty	0	0	0	0
Part-Time Faculty	34,830	0	0	34,830
All Other Staff	3,189,219	0	0	3,189,219
Operating Budget	1,854,470	(191,235)	47,015	1,710,250
Fringe Benefits	1,412,738	0	0	1,412,738
Total	6,491,257	(191,235)	47,015	6,347,037

Explanation of Major Changes:

8,750	Annual Maintenance Banner Flexible Registration
5,000	Annual Maintenance for Virtual Servers
33,265	Operating support
<u>47,015</u>	<u>Total Budget Changes</u>

Academic Affairs - Other

Budget Line Items	FY 2010 Budget	FY 2010 Enc. / Carryforward	FY 2011 Budget Changes	FY 2011 Budget
Salaries:				
Full-Time Faculty	2,731,324	0	946,203	3,677,527
Part-Time Faculty	4,833,996	0	0	4,833,996
All Other Staff	6,246,245	0	1,279,560	7,525,805
Operating Budget	18,244,735	(1,034,879)	2,443,056	19,652,912
Fringe Benefits	3,859,096	0	284,157	4,143,253
Total	35,915,396	(1,034,879)	4,952,976	39,833,493

Explanation of Major Changes:

1,549,811	CE and Incentive programs
10,000	Commencement Support
646,203	Convert Academic Administrators (4) to Faculty
10,000	Faculty Contract Travel Increase
423,900	Faculty Positions
10,000	Faculty Research
500,000	Faculty Startup Costs
255,563	General Education Program Support
52,500	Indirect Cost Recovery
55,182	Operating support
1,320,000	Part Time Faculty Increase
119,817	Two Transfer Credit Specialists
4,952,976	Total Budget Changes

Finance & Administration

Budget Line Items	FY 2010 Budget	FY 2010 Enc. / Carryforward	FY 2011 Budget Changes	FY 2011 Budget
Salaries:				
Full-Time Faculty	0	0	0	0
Part-Time Faculty	0	0	0	0
All Other Staff	11,545,621	0	0	11,545,621
Operating Budget	4,423,683	(659,783)	58,371	3,822,271
Fringe Benefits	5,282,671	0	0	5,282,671
Total	21,251,975	(659,783)	58,371	20,650,563

Explanation of Major Changes:

50,278	Operating support
8,093	Support Allocation - Roads, Walks, Parking Lots
<u>58,371</u>	<u>Total Budget Changes</u>

Student Affairs

Budget Line Items	FY 2010 Budget	FY 2010 Enc. / Carryforward	FY 2011 Budget Changes	FY 2011 Budget
Salaries:				
Full-Time Faculty	0	0	0	0
Part-Time Faculty	3,500	0	0	3,500
All Other Staff	5,337,096	0	99,000	5,436,096
Operating Budget	7,749,748	(313,201)	475,620	7,912,167
Fringe Benefits	2,331,943	0	40,848	2,372,791
Total	15,422,287	(313,201)	615,468	15,724,554

Explanation of Major Changes:

57,408	Alumni Ambassador Coordinator
38,286	Alumni Ambassador Operating Costs
12,000	Campus ID Card System
66,240	Hobson's CRM Manager
147,653	Operating support
100,000	Student Life Vending Allocation
108,350	Support Allocation - Campus Recreation
13,381	Support Allocation - Graham Health Center
20,239	Support Allocation - Oakland Center
32,711	Support Allocation - Student Government/Programs
3,000	Veteran Affairs - Operating Budget
16,200	Veteran Affairs - Student Coordinator
615,468	Total Budget Changes

University Relations

Budget Line Items	FY 2010 Budget	FY 2010 Enc. / Carryforward	FY 2011 Budget Changes	FY 2011 Budget
Salaries:				
Full-Time Faculty	0	0	0	0
Part-Time Faculty	0	0	0	0
All Other Staff	1,968,223	0	0	1,968,223
Operating Budget	358,761	(68,891)	5,797	295,667
Fringe Benefits	926,139	0	0	926,139
Total	3,253,123	(68,891)	5,797	3,190,029

Explanation of Major Changes:

5,797	Operating support
5,797	Total Budget Changes

President

Budget Line Items	FY 2010 Budget	FY 2010 Enc. / Carryforward	FY 2011 Budget Changes	FY 2011 Budget
Salaries:				
Full-Time Faculty	0	0	0	0
Part-Time Faculty	0	0	0	0
All Other Staff	5,643,091	0	25,000	5,668,091
Operating Budget	2,953,545	(849,238)	554,960	2,659,267
Fringe Benefits	2,560,726	0	11,300	2,572,026
Total	11,157,362	(849,238)	591,260	10,899,384

Explanation of Major Changes:

300,000	Advertising / Marketing
36,300	Head Softball Coach
42,086	Operating support
212,874	Summit League Team Travel
<u>591,260</u>	<u>Total Budget Changes</u>

General

Budget Line Items	FY 2010 Budget	FY 2010 Enc. / Carryforward	FY 2011 Budget Changes	FY 2011 Budget
Salaries:				
Full-Time Faculty	0	0	361,636	361,636
Part-Time Faculty	0	0	86,369	86,369
All Other Staff	(882,000)	0	0	(882,000)
Operating Budget	22,057,551	(1,679,963)	1,579,524	21,957,112
Fringe Benefits	0	0	2,131,319	2,131,319
Total	21,175,551	(1,679,963)	4,158,848	23,654,436

Explanation of Major Changes:

(40,093)	Administrative Charges
1,233,423	Appropriation Contingency
37,979	Bank Card Service Fee
2,579,324	Fringe Benefit Composite Rate Adjustment
50,000	Insurance
46,322	Operating support
222,243	Purchased Utilities - Net
29,623	Support Allocation - Parking Reserve
27	Support Allocation - Reserve
<u>4,158,848</u>	<u>Total Budget Changes</u>

AA - Financial Aid

Budget Line Items	FY 2010 Budget	FY 2010 Enc. / Carryforward	FY 2011 Budget Changes	FY 2011 Budget
Salaries:				
Full-Time Faculty	0	0	0	0
Part-Time Faculty	0	0	0	0
All Other Staff	0	0	0	0
Operating Budget	19,169,015	0	4,755,687	23,924,702
Fringe Benefits	0	0	0	0
Total	19,169,015	0	4,755,687	23,924,702

Explanation of Major Changes:

4,755,687	Financial Aid Strategy
4,755,687	Total Budget Changes

**Oakland University
Schedule of Tuition Rates
Effective Fall Semester 2010**

Tuition Rate Per Credit Hour	Current Rate 2010	Proposed Rate 2011
Resident UG Lower	292.75	309.50
Resident UG Upper	319.75	338.25
Resident Grad	511.00	540.50
Resident Doctoral	511.00	540.50
Non Resident UG Lower	683.25	722.50
Non Resident UG Upper	732.50	774.50
Non Resident Grad	881.50	932.25
Non Resident Doctoral	881.50	932.25
Competency	50.00	50.00

Summary comparison of tuition rates:

A) Undergraduate Michigan resident student taking a full 15 credit hour load for two semesters (30 total credit hours):

1) Lower Division Tuition	8,782.50	9,285.00	
2) Upper Division Tuition	9,592.50	10,147.50	
Residential Undergraduate Average	9,187.50	9,716.25	5.76%

B) Graduate Michigan resident student taking a full 12 credit hour load for two semesters (24 total credit hours):

Graduate Tuition	12,264.00	12,972.00	5.77%
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Lower / Upper division undergraduate students defined:

Lower Division - All non-matriculating (non-degree seeking) students, all O.U. freshman and sophomores with less than 56 credits.

Upper Division - Guest students from other colleges, all O.U. undergraduate students who have earned undergraduate degrees and who have been admitted to a second O.U. undergraduate degree program, all O.U. undergraduates with 56 or more undergraduate credits, and all students with post bachelor admission status.