Agendum
Oakland University
Board of Trustees Formal Session
April 8, 2019

UNIVERSITY HOUSING OPERATING BUDGET FOR THE FISCAL YEAR ENDING JUNE 30, 2020

A Recommendation

- **1.** <u>Division and Department:</u> Student Affairs and Diversity, Finance and Administration, and University Housing.
- **2.** <u>Introduction:</u> The proposed budget for University Housing is presented for approval for the fiscal year ending June 30, 2020.

University Housing is an ancillary activity connected with and in support of the educational mission of Oakland University (University). Each ancillary budget is presented in a similar format, using common terminology and revenue, expense and University Support categories. The "all funds" budget model is used to construct the budget presentation. The all funds model provides a comprehensive picture of the financial activities of the unit. This format depicts operating and capital transactions in the General Fund, Auxiliary Fund, Designated Fund, Expendable Restricted Fund, and Plant Fund. Gifts are included, but the fund balances in permanent endowments are not included as there is no discretion with regard to their use. Distributions from these endowments are income in the Expendable Restricted Funds and are included.

- **3.** <u>Previous Board Action:</u> The Board of Trustees (Board) approved the FY2019 University Housing budget on April 9, 2018.
- **4. <u>Budget Implications:</u>** See program description for budget implications.
- **5. Educational Implications:** See program description for educational implications.
- **6. Personnel Implications:** See program description for personnel implications.
- 7. <u>University Reviews/Approvals:</u> The University Housing operating budget was prepared by the ancillary unit, reviewed by the Financial Performance Review Committee, Budget and Financial Planning Office, Vice President for Student Affairs, Vice President for Finance and Administration, and President.

8. Recommendation:

RESOLVED, that the Board of Trustees approves the FY2020 budget for University Housing, with expenditures and transfers not to exceed the expense total as reflected in the attached budget, except as set forth; and, be it further

University Housing Operating Budget for the Fiscal Year Ending June 30, 2020 Oakland University Board of Trustees Formal Session April 8, 2019 Page 2

RESOLVED, that all expenditures and transfers beyond the approved expense total must have the prior approval of the President or his/her designee and these amounts will be reported on a periodic basis to the Board of Trustees.

9. Attachments:

A. Description of Programs and Proposed Budget, FY2020

| Subm | nitted to the Pre | esident | |
|--------|-------------------|------------------|---------------------|
| on | 3/2/8 | , 2019 by | |
| | Surce | | |
| Glenn | McIntosh | | |
| Vice F | President for S | tudent Affairs a | and Chief Diversity |
| Office | er | | · |

John W. Beaghan

Vice President for Finance and Administration and Treasurer to the Board of Trustees

Recommended on ______, 20 to the Board for approval by

Ore Hirsch Pescovitz, M.D.

President

Description of Program

The Department of University Housing has administrative oversight for on-campus housing operations including budget, facility operations, maintenance, programming, support services and personnel.

Key Performance Indicators

| rey r enormance maleators | FY2017 | FY2018 | FY2019 |
|--------------------------------------|-------------|-------------|-------------|
| Opening Occupancy | 2,738 | 2,619 | 3,071 |
| Renovation and Refurbishing Projects | \$4,935,619 | \$5,882,630 | \$2,906,035 |
| Chartwells Board Rate Increase | 3% | 3% | 3% |

FY2019 Explanation of Major Changes

- Decrease in room and board operating revenue is due to a lower than budgeted student occupancy. A higher than normal number of contract releases occurred in late August 2018, impacting Fall occupancy. Key crossdepartmental strategies have been developed and implemented to avoid such an experience in future years.
- 2. Decrease in conference revenue is the result of the Oakland Center renovation and expansion construction project during summer 2018.
- 3. Decrease in "other revenue" is due to lower room damage charges.
- 4. Increase in investment income is due to higher interest on reserves.
- 5. Decrease in compensation is due to delayed filling of anticipated positions and reduction in summer overtime.
- 6. Decrease in student programming & retention is due to lower occupancy.
- 7. Decrease in food services expenses is due to lower room and board contracts.
- 8. Increase in equipment is due to the classification of one-time purchases for the newly constructed Hillcrest Hall.
- 9. Decrease in "other transfers" is due to the classification of one time purchases for the newly constructed Hillcrest Hall.

FY2020 Budget Assumptions

1. The <u>Standard Residence Hall</u> budget reflects a 2.0 percent double room rate increase in room and board. The recommended rates are as follows:

| Year | FY2018 | FY2019 | FY2020 |
|---|----------|----------|----------|
| Academic Year Rate (double room) | \$9,910 | \$10,225 | \$10,430 |
| Academic Year Rate (single room) | \$10,775 | \$11,130 | \$11,350 |
| Summer Semester – Base Rate (double room) | \$3,115 | \$3,220 | N/A |
| Summer Semester – Base Rate (single room) | \$3,365 | \$3,475 | N/A |
| Percentage Increase (Acad. Yr – double) | 3% | 3.3% | 2% |

2. The <u>Oak View Hall</u> budget reflects a 2.0 percent room rate increase in room and board. The recommended rates are as follows:

| Year | FY2018 | FY2019 | FY2020 |
|--|----------|----------|----------|
| Academic Year Rate (freshmen double room) | \$10,425 | \$10,755 | \$10,970 |
| Academic Year Rate (upper class single room suite) | \$10,940 | \$11,290 | \$11,515 |
| Summer Semester Rate (freshmen double room) | \$3,650 | \$3,770 | \$3,845 |
| Summer Semester Rate (upper class single room suite) | \$3,820 | \$3,945 | \$4,025 |
| Percentage Increase (freshmen & upper class) | 3% | 3.3% | 2% |

FY2020 Budget Assumptions (continued)

3. The <u>Ann V. Nicholson Apartments</u> budget reflects a 2.0 percent rate increase. The recommended rates are as follows:

| Year | FY2018 | FY2019 | FY2020 |
|---|---------|---------|---------|
| Academic Year Rate (3 and 4 Bedrooms) | \$8,250 | \$8,520 | \$8,690 |
| Academic Year Rate (2 Bedrooms) | \$8,675 | \$8,960 | \$9,140 |
| Summer Semester Rate (3 and 4 Bedrooms) | \$3,910 | \$4,040 | \$4,120 |
| Summer Semester Rate (2 Bedrooms) | \$4,350 | \$4,490 | \$4,580 |
| Percentage Increase (3&4 BR & 2 BR) | 3% | 3.3% | 2% |

4. The <u>George T. Matthews Apartments</u> budget reflects a 2.0 percent rate increase. The recommended rate is as follows:

| Year | FY2018 | FY2019 | FY2020 | |
|----------------------|---------|---------|---------|--|
| Academic Year Rate | \$8,520 | \$8,800 | \$8,976 | |
| Summer Semester Rate | \$4,315 | \$4,455 | \$4,545 | |
| Percentage Increase | 3% | 3.3% | 2% | |

5. The <u>Hillcrest Hall</u> budget reflects a room rate equal to that of Oak View Hall in room and board. The recommended rates are as follows:

| Year | FY2019 | FY2020 |
|----------------------|----------|----------|
| Academic Year Rate | \$11,290 | \$11,515 |
| Summer Semester Rate | \$3,945 | - |
| Percentage Increase | | 2% |

FY2020 Budget Assumptions (continued)

- 1. FY2020 operating revenue has been calculated on a more conservative 90% occupancy.
- 2. Increase in "other revenue" is an expected increase in food services commissions.
- 3. Increase in compensation is due to expected salary increases, new custodial and student academic support positions.
- 4. Increase in repairs and maintenance anticipates additional work on our aging residence halls as well as the addition of a new facility, Hillcrest Hall.
- 5. Increase in equipment costs is to service the recently opened Hillcrest Hall (290,000 square feet).
- 6. Increase in utilities is due to forecasted rate increases.
- 7. Major capital expenditures are for the Ann V. Nicholson Apartments interior rooms renovation project and the Residential Internet (Resnet) network upgrade.

Oakland University Ancillary Activities Operating Budget University Housing Proposed Budget - All Funds FY2020

| | FY2019 BUDGET | | FY2019 ESTIMATED ACTUAL | | FY2020 PROPOSED BUDGET | |
|---|------------------|-------------|-------------------------------|-------------|------------------------------|-------------|
| Revenue: | | | | | | |
| Operating Revenue | \$ | _ | \$ | _ | \$ | _ |
| Room & Board | , | 31,569,946 | _ | 28,510,344 | • | 30,665,272 |
| Conferences | | 200,000 | | 84,798 | | 200,000 |
| Other | | 416,200 | | 339,063 | | 442,820 |
| Retail Sales | | ·- | | · - | | · - |
| OU Purchased Services | | 135,072 | | 135,072 | | 127,041 |
| Gifts and Grants | | - | | _ | | - |
| Investment Income | | 65,000 | | 120,000 | | 120,000 |
| Total Revenue | \$ | 32,386,218 | \$ | 29,189,277 | \$ | 31,555,133 |
| | | | | | | |
| Expenditures: | | | | | | |
| Compensation | \$ | 6,332,427 | \$ | 6,066,522 | \$ | 6,708,630 |
| Supplies and Services | | 784,000 | | 605,748 | | 772,519 |
| Student Programming & Retention | | 654,274 | | 483,049 | | 546,210 |
| Food Services | | 6,455,935 | | 6,210,866 | | 5,951,923 |
| Travel | | 38,000 | | 33,818 | | 38,000 |
| Repairs and Maintenance | | 2,004,792 | | 1,750,595 | | 2,471,792 |
| Cost of Retail Sales | | - | | | | - |
| Equipment | | 90,000 | | 227,843 | | 137,300 |
| Insurance | | 137,988 | | 121,749 | | 133,156 |
| Utilities | | 1,960,000 | | 1,913,282 | | 2,057,746 |
| Debt Service | | 8,359,955 | | 8,359,955 | | 8,362,721 |
| Overhead charged by OU | | 513,902 | | 513,902 | | 519,099 |
| Other Transfers | _ | 447,500 | _ | 162,500 | _ | 50,000 |
| Total Expenditures | \$ | 27,778,773 | \$ | 26,449,829 | \$ | 27,749,096 |
| Net Income | \$ | 4,607,445 | \$ | 2,739,449 | \$ | 3,806,037 |
| University Comparts | | | | | | |
| University Support: | • | 450.000 | | | _ | |
| Bear Bus Operations | \$ | 159,000 | \$ | - | \$ | |
| Scholarship Support | _ | (1,000,000) | _ | (1,000,000) | _ | (1,000,000) |
| Total University Support | \$ | (841,000) | \$ | (1,000,000) | \$ | (1,000,000) |
| Net Income with University Support | \$ | 3,766,445 | \$ | 1,739,449 | \$ | 2,806,037 |
| | | | | | | |
| Ending Balances prior to Major Cap. Expenditures: | | | | | | |
| Restricted Fund Balance * | \$ | - | \$ | - | \$ | |
| Unrestricted Fund Balance | | 9,479,300 | | 7,452,303 | | 7,352,305 |
| | | | | | | |
| Less: Major Capital Expenditures | _ | 3,021,856 | | 2,906,035 | | 855,000 |
| Total Ending Fund Balance | \$ | 6,457,444 | \$ | 4,546,268 | \$ | 6,497,305 |
| Deskription 4 | | | _ | | | |
| Restriction 1 | | | \$ | - | | |
| Restriction 2 | | | | - | | |
| Restriction 3 Restricted Fund Balance * | | | _ | | | |
| nestricted rund balarice | | | \$ | | | |

Oakland University University Housing Proposed Major Capital Expenditures FY2020

| Item Description | Es | timated Cost |
|---|----|-----------------|
| Resnet Backbone Upgrade Project | \$ | 175,000 |
| Ann V Nicholson Buildings 2000 and 6000 Renovations | | 680,000 |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |

855,000

FY2020 Total